

Board of Trustees BUSINESS MEETING MINUTES

Friday, April 8, 2022

Board Members Participating: Jeff Keller, President Song Richardson, Phil Swan, Andy Stenovec, Liza Malott Pohle, Bob Selig, Chester White, Carolyn Cullen, Onyx Bengston, Heather Carroll, John Troubh, Sam Bronfman, Frieda Ekotto, Thayer Tutt, Kyle Samuel, Ryan Haygood, Sue Allon, Gaby Jadotte, Jane Franke, Lauren Watel, Eric Duran, So Yong Park, Ed Bowditch, Lisa Hastings, Am Louis, Mike Slade

<u>Cabinet:</u> Pedro de Araujo, Robert Moore, Lesley Irvine, Mary Ann Graffeo, Mark Hatch, Emily Chan, Rochelle, Dickey, Todd Woodward, Jane Turnis, Manya Whitaker

<u>Via Teleconference:</u> Joe Ellis, Cole Wilbur, Alan Woo, Jerome DeHerrera, John Chalik, Tafari Lumumba, Bill Campbell

Board Chair Jeff Keller, called the meeting to order at 8:01 a.m. (MDT)

The Feb. 10, 2022, Business meeting minutes were approved. Thayer Tutt made the motion and Amy Louis seconded the motion.

Board Chair Jeff Keller welcomed everyone, gave thanks (to include those working hard, philanthropic gifts, etc.) and provided an update regarding the June Board Retreat lineup of discussions

Board chair talked about how we need 100% giving participation from the Board before June 30. Three ways the Board can participate: 1) meaningful important area 2) estate plan 3) annual participation. Mary Ann Graffeo, Vice President for Advancement, is happy to answer any questions.

President Song Richardson gave her President's report, thanking all who helped put the Board of Trustees meeting together. Challenged the group — "Why not, can we be as bold as those who created the Block Plan in 1970 were?" How inspired she is for Project 2024 — How can we do what we do better. Thanked all those who have volunteered to work on Project 2024. Information gathered during the project's first year will be shared with the community soon. It is not about her vision, but our vision. Discussed setting ambitious

goals for the next 5 to 10 years and she will talk about these at her inauguration. Talked a little bit about David Rowe's (AGB) conversations/session on Friday, April 8, 2022. Mentioned to think about adaptive governance. KPAWNS: how can we be strategic; sharing with staff, faculty and students what our budget really looks like, understanding the endowment; communicate better; build trust; moving away from blaming; becoming a better team and working together; and being a proactive place vs. reactive place.

The return of COVID was discussed.

Pride points: CC will be on PBS -April 22nd; State of the Rockies; Maddi Schink awarded a Truman Fellowship;

John Troubh gave his report for the Financial Model SPT. The topic of wanting more data was brought up for dialogue.

Discussion about how to determine the committees needed for each year.

Mike Slade mentioned that we need to learn by doing -1) looming business model 2) diversity & inclusion 3) endowment 4) poor visibility and 5) tiny portion of the higher education world is liberal arts. Export what we do to the world.

Lisa Hastings said our board needs to lead giving.

Board Chair gave the Executive Committee report, discussed governance issues. Announced the VCFA opportunity.

John Troubh gave the Investment Committee report. We had a difficult first quarter. We need to figure out what is important to us — ESG. Establishing what our goals are is imperative.

Phil Swan gave the Budget & Finance Committee report.

Amy Louis gave the Buildings, Grounds & Infrastructure Committee report.

Tafari Lumumba gave the Student Success Committee report. The CC racial climate survey should have participating results hopefully by June. Talked about how we define student success.

Update on Greek Life is that a letter will be sent out to clarify the deposition to the broader community and timeline by end of academic year.

Manya Whitaker gave an inauguration update. It will be held on Monday, August 29th from 9 a.m. to 10 (MDT). There will be a board opportunity (i.e. breakfast, dinner, reception, etc.) within the events.

Meeting adjourned at 9:38 a.m. (MDT)