Board of Trustees
EXECUTIVE COMMITTEE MEETING
Thursday, November 4, 2021
8:00 a.m. – 9:00 a.m.

Committee Members: Jeff Keller, Chair, Susie Burghart, Past Chair; Ryan Haygood, Heather Carroll; Kyle Samuel; Phil Swan; Amy Louis; John Troubh, Tafari Lumumba, Song Richardson

Staff Members: Kelli Drury; Barbara Wilson, Josh Isringhausen

AGENDA

I. Introduction .............................................................................................................. Jeff Keller
   a. Approval of the Minutes

II. Governance Committee Update ......................................................................... Kyle Samuel

III. Title IX Discussion ......................................................................................... Barbara Wilson & Josh Isringhausen

IV. Building Committee Update ........................................................................... Amy Louis

V. President’s Update ............................................................................................. Song Richardson

VI. Other Business .................................................................................................. Jeff Keller

VII. Adjourn ............................................................................................................. Jeff Keller
Trustee Committee on Buildings, Grounds & Infrastructure
Thursday, November 4, 2021
3:00 p.m. – 4:00 p.m. MT

Committee Members: Amy Louis (Chair), Sam Bronfman, Joe Ellis, Liza Malott Pohle, Mike Slade, Brian Thomson, Chester White, Alan Woo, Jeff Keller, Ryan Haygood, Heather Carroll, Song Richardson, Kristine Lang

Ex-officio: Jeff Keller, Ryan Haygood, Heather Carroll, Song Richardson

Welcome – Amy Louis, Chair

I. Approval of the Minutes
   a. February 18, 2021

II. Discussion of Future Honnen Arena

III. Consideration of Potential Land Donation

IV. Classroom Usage Information

V. Adjourn
Budget & Finance Committee
Agenda
November 4, 2021
4:00 p.m. – 5:00 p.m. MT

Committee Members:  Phil Swan (Chair), Sue Allon, Onyx Bengston, Eric Duran, Lisa Hastings, So Yong Park, Andy Stenovec and Dan Johnson (faculty representative)

Ex-officio: Jeff Keller, Ryan Haygood, Heather Carroll, Song Richardson

Welcome – Phil Swan, Chair

I. Approval of the Minutes:
   a. February 19, 2021

II. Review and Discussion of Annual Financial Updates

III. Review of Debt Financing

IV. Review of Financing of Robson Arena

V. Review of COVID Related Expenditures

VI. Review of Higher Education Emergency Relief Funding

VII. Annual Report on College Sponsored Retirement Program

VIII. Upcoming January Meeting

IX. Adjourn
Trustee Committee on Investments
Agenda
November 4, 2021
9:00 a.m. – 11:00 a.m. MT

Committee Members: John Troubh (Chair), Eric Duran, Kishen Mangat, Eben Moulton, So Yong Park, Bob Ross, Kyle Samuel, Thayer Tutt, Jr., Aju Fenn (faculty representative), and Chris Pohle (non-trustee advisor)
Ex-officio: Jeff Keller, Ryan Haygood, Heather Carroll, Song Richardson

Welcome – John Troubh, Chair

I. Approval of Minutes
   a. June 9, 2021

II. Reports & Discussions – facilitated by Partners Capital Investment Group
   a. Performance Review:
      i. Long-term performance review
      ii. 2021 Calendar Year-Through September Performance
   b. Current Portfolio Summary & Recent Actions
      i. Risk Exposure Dashboard
      ii. Recent Illiquid Commitments
      iii. Recent and Upcoming Liquid Actions
   c. Macroeconomic Overview: Risks, Opportunities, and Portfolio Implications
      i. Impact of Inflation
      ii. China Update and Investment Thesis
      iii. Potential for Global Growth Slowdown
      iv. Navigating Challenges for Active Manager Alpha

III. Other business

IV. Adjourn
Trustee Audit Committee
Agenda
November 4, 2021
11:00 a.m. – 12:00 p.m. MT

Committee Members: Phil Swan, Sue Allon and Andy Stenovec
Ex-officio: Song Richardson, Jeff Keller, Ryan Haygood and Heather Carroll

Staff: Robert Moore, Lori Seager and Tricia Ayala

Guests: Jean Bushong and Ryan Dennehy – CliftonLarsonAllen LLP

Welcome – Phil Swan, Chair

I. Approval of Minutes
   a. February 18, 2021
   b. April 14, 2021 - Zoom call

II. Review and Discussion of the 2020-21 Financial Audit
   a. Colorado College
   b. Single Audit under Uniform Guidance

III. Executive Session – Trustee Subcommittee and Auditors

IV. Executive Session – Trustee Subcommittee and Management

V. Adjourn
Student Success Committee
Friday, February 12, 2021
9:00 – 11:00 am MST

https://coloradocollege.zoom.us/j/92228490376?from=addon

Committee Members: Heather Carroll, Chair, Frieda Ekotto, Jane Franke, Tafari Lumumba, Natalie Pham, Winddance Twine, Elliott Williams, Susie Burghart, Mike Edmonds, and Robert Moore

Staff: Claire Garcia, Lesley Irvine, Rochelle Dickey, Pedro de Araujo, Andrea Bruder, David Brown, Lyrae Williams, and Mateo Muñoz

AGENDA

I. [20-25 minutes] Welcome and Introductions – Heather Carroll
   a. Review committee charge and the introduction chapter from Peter Ewell’s book Making the Grade: How Boards Can Ensure Academic Quality
      ➢ Education Quality – Ewell’s Four Major Elements
         i. Assessment of Student Learning
         ii. Academic Program Review
         iii. Student Retention and Graduation Rates
         iv. Stakeholder Satisfaction

II. [45 minutes] Diversity, Equity & Inclusion in the Academic Division – update from Dr. Peony Fhagen - faculty recruitment and development, curriculum

III. [20-25 minutes] Student Success Metrics (current)
   a. Retention Rates and Peer Comparison
   b. Six Year Graduation Rates with Peer Comparison
   c. Diversity in Graduation and Retention
   d. Graduate Indebtedness
   e. Student Academic Progress to Graduation
   f. First Destination Student Survey
   g. Alumni Five-Years Out Annual Survey
   h. Annual Student Experience Survey

      What else should we be collecting - Wellness and Mental Health data?

IV. [15 min] Student Life Update – Rochelle Dickey/Heather Horton [wellness]

V. [5-10 min] Discuss plan for next meeting
Governance Committee Agenda

DATE: NOVEMBER 4, 2021   TIME: 5:00 PM

LOCATION: HASTINGS

| TRUSTEES PRESENT             | Kyle Samuel
|                             | Susie Burghart
|                             | Ed Bowditch
|                             | Carolyn Cullen
|                             | Jerome DeHerrera
|                             | Lisa Hastings
|                             | Ryan Haygood
|                             | Lauren Watel
|                             | Heather Carroll
| TRUSTEES EXCUSED            | Manuel Martinez
| STAFF PRESENT               | Mike Edmonds, Mary Ann Graffeo
| NOTE TAKER                  | Kelli Drury

Agenda Topic #1: Introduction
Agenda Topic #2: Student Trustee Compensation Discussion
Agenda Topic #3: Amplifying the Student Voice: Young Alumni Discussion
Agenda Topic #5: Potential Trustee Discussion
Agenda Topic #6: Future Trustee Pipeline Discussion
Agenda Topic #7: Role of Life Trustee Discussion
Agenda Topic #8: Other Business
Board of Trustees
STUDENT SUCCESS COMMITTEE MEETING
Thursday, November 4, 2021
5:00 p.m. – 6:00 p.m.

Committee Members: Tafari Lumumba, Chair, Onyx Bengston, Sam Bronfman, Carolyn Cullen, Frieda Ekotto, Jane Franke, Gaby Jadotte, Winddance Twine, Ryan Haygood (Ex Officio), Heather Carroll (Ex Officio), Jeff Keller, and Song Richardson.

Staff Member: Pedro de Araujo, Rochelle Dickey, Sanjaya Thakur (Faculty Representative)

AGENDA

I. Welcome to New Members ............................................................ Tafari Lumumba
II. Approval of February 12, 2021 Minutes ..................................... Tafari Lumumba
III. Review of Charter ........................................................................ Tafari Lumumba
IV. Review of Committee Work to Date .............................................. Tafari Lumumba
V. Goal Setting for the Academic Year .............................................. Tafari Lumumba
VI. Other Business ............................................................................ Tafari Lumumba
VII. Adjourn ..................................................................................... Tafari Lumumba